



Request For Qualifications  
North of River Sanitary District No. 1  
SCADA Integration Services

**Issued:**

Thursday – December 18, 2025

**Qualifications Due:**

Wednesday – January 28, 2026  
5:00PM

Electronic Copy – Deliver to:

[jnord@mknassociates.us](mailto:jnord@mknassociates.us) (via email) or  
<https://mknassociates.wetransfer.com/> (via file transfer site)

**Approved:**

Patrick Ostly, PE  
General Manager

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# 1.0 NOTICE

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## Request for Qualifications North of River Sanitary District No. 1 Water Resource Recovery Facility SCADA Integration

North of River Sanitary District No. 1 (NORSRD or District) is soliciting Statements of Qualifications (SOQs) from Contract Integrators to provide professional services related to PLC/SCADA system integration, OIT programming/development, and startup troubleshooting during the construction phase of the District's Water Resource Recovery Facility (WRRF) Improvement Project (Project). The primary responsibility of the selected PLC/SCADA integrator will be to integrate process equipment and instruments into the PLC/SCADA system in strict accordance with all applicable project specifications, industry standards (e.g., NFPA, ISA), and regulatory requirements to ensure full functional compatibility and integrity throughout the construction and operational processes.

MKN & Associates, Inc. (MKN) will be acting in the role of Program Manager and will collect all SOQs. **The deadline to submit SOQ's is 5:00 p.m. on Wednesday January 28, 2026.** SOQs submitted after said time will not be considered. Submit the qualifications electronically (via email or file transfer site) as a single Adobe PDF document.

Submit SOQ electronically to:

Josh Nord, PE  
[jnord@mknassociates.us](mailto:jnord@mknassociates.us)  
<https://mknassociates.wetransfer.com/>

Based on the qualifications and project approach presented in the SOQ, as well as potential interviews with the top candidates, the specific scope and fee for the Project will be negotiated with the top-ranked Contract Integrator. Provided negotiations are successful, the District will either enter into a professional services agreement with the top-ranked Contract Integrator or require the WRRF general contractor (once selected) to contract directly with the top-ranked Contract Integrator. If negotiations with the top-ranked Contract Integrator are not successful, contract negotiations may be pursued with the next highest-ranked Contract Integrator.

Reference documents will be made available for Contract Integrators to review via a file sharing platform. A single 1-hour visit with the District and/or the Program Manager may be arranged for each Contract Integrator team upon request. All questions shall be addressed in writing to Josh Nord at the email address listed above. **All questions concerning this RFQ must be submitted in writing no later than 5:00 PM on Wednesday January 14, 2026.**

## 2.0 DESCRIPTION OF WORK

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### 2.1 District Background and Related Studies

NORSRD was formed in 1940 as a California Special District for the purposes of collecting, conveying, treating, and recycling wastewater flows generated by residential, commercial, and industrial customers in Oildale, California. Over time, the District's service area has expanded to include other areas of Kern County and NORSRD currently provides services to residents in the unincorporated community of Oildale, northwest portions of metropolitan Bakersfield, and the City of Shafter.

The District is currently nearing the completion of the design of the WRRF Project that entails making substantial changes and improvements to the plant's liquid and solids processes. It is the District's intent to integrate a standardized platform of PLCs, OITs, SCADA software, and telemetry for the entirety of the new WRRF. The specifications for the SCADA facilities at the WRRF will provide a framework for integration activities related to the SCADA system.

NORSRD is requesting proposals from qualified SCADA integrators to integrate the SCADA system hardware, program the core software of the SCADA system, integrate process equipment into the SCADA system, and perform SCADA system troubleshooting during WRRF construction and start-up operations.

The District has completed multiple studies over the years related to the collection system and the WWTP. The District also has record drawings covering instrumentation and controls for the existing WWTP. The most relevant reports and record drawings that are available have been placed on a file sharing platform and are as follows:

- Master Sewer Plan Update dated March 2018 and prepared by AECOM
- Recycled Water Study dated December 2019 and prepared by Provost & Pritchard Consulting Group
- NORSRD No. 1 WWTP Instrumentation and Controls System As-Builts
- SCADA System Master Plan dated August 2024 and prepared by Carollo Engineers
- 90% WRRF Design Drawings and Specifications

As these reports and plan sets are available in their entirety, it is not the intent of this RFQ to restate all of the detail that is available therein, but rather, to summarize key elements and direct the Contract Integrator to the original documents for further review.

### 2.2 Existing Facilities

The District's wastewater treatment plant (WWTP) is located on 7<sup>th</sup> Standard Road, approximately 15 miles west of Highway 99 (this same site will become the WRRF location). The existing WWTP operations depend on four PLCs. Three Modicon 984 compact PLCs have been in operation since the WWTP was constructed in 1999 and a Modicon M-340 was installed as part of a dewatering project in 2013. Notifications are provided via Excele's TopView alarm management system.

NORSRD also operates and maintains both the collection system and treatment plant for the benefit of the public. All system collector and interceptor sewers, as well as the City of Shafter trunk sewer, drain to the District's Outfall Sewer which discharges at the WWTP. The collection system is beyond the scope of the SCADA integration services anticipated herein.

Should the Contract Integrator wish to review additional information about the District, that can be considered upon request.

## 2.3 Conceptual Scope of Work

The minimum scope of work for the Project is described below. Responders shall review the requirements of the RFQ, examine the referenced documents, and develop an approach best suited to the Project. For the purposes of the RFQ, the Project is defined as providing comprehensive SCADA integration services during construction of the new WRRF. The Contract Integrator may suggest additional related services; however, any such services should be presented as optional tasks. The Contract Integrator will be working directly with the District and/or working under the General Contractor who is awarded the WRRF Improvement Project.

The following is a breakdown of the work that is anticipated to be required as part of the SCADA Integration services.

### **1. Project Management, Meetings, and Coordination**

During project construction, the Contract Integrator will attend multiple progress/coordination meetings with the District and/or contractor to discuss issues related to the project and to update the team regarding progress. Anticipated meetings, at a minimum, are as follows:

- Project kick-off meeting
- WWTP/WRRF Site Visit (Assess Current Environment)
- Construction Progress meetings

As part of project management, the Contract Integrator will need to maintain the project schedule specific to SCADA integration, including deliverable dates, decision making milestones, progress meeting dates, and Contract Integrator/District deadlines, etc. Additional schedules may be required as directed by the District. The Contract Integrator will manage any identified subconsultants. Monthly project status reports will be required to provide an accurate accounting of work progress and budget status.

### **2. Hardware Installation**

Hardware will be specified in the WRRF plans and installed by the Contractor. However, the Contract Integrator should be capable of installing miscellaneous SCADA-related hardware if required. Final definition of hardware-related scoping is not required as part of the SOQ.

The District's preference for Schneider Electric Modicon PLC hardware/software should be considered in the installation process. The WRRF Improvement Project is being designed around this equipment. The required installations will adhere to or exceed all formal and comprehensive standards for electrical and communication systems. Anticipated tasks include:

- Installing select SCADA-related hardware in compliance with applicable standards and project specifications.
- Coordinating the electrical installations required for SCADA operation, including but not limited to the power supply for select hardware, control panels, and network connections.
- Performing initial tests on installed hardware to verify proper functionality, communication with the SCADA system, and making necessary adjustments to guarantee full system integration including PLCs, RTUs, controllers/starters, and field instruments, in accordance with design intent.

### **3. Programming**

The Contract Integrator will program the core software of the SCADA system, which will include the development of dynamic graphic displays, user interfaces, alarm management, and real-time data trending and logging.

Anticipated programming tasks include:

- Programming the SCADA system's core software to create dynamic displays, customizable interfaces, alarm handling, and real-time data trending for effective system management.
- Programming all PLCs, RTUs, mobile client interfaces, and other devices to automate processes and control system operations and ensure seamless communication with the central SCADA system as well as alignment with the District's operational requirements.
- Developing and implementing customized control strategies for automation tasks based on the District's specific needs, optimizing system performance, ensuring operational stability, and enhancing authentication for application security.
- Enabling the SCADA system to capture and display real-time data trends, supporting efficient decision-making, and programming for the storage and reporting of historical data for analysis.

#### **4. Equipment Integration**

The Contract Integrator will integrate equipment, including but not limited to flow meters, pressure transmitters, and process analyzers into the SCADA system to ensure seamless operation and data exchange between new and existing devices. The Contract Integrator will work with the General Contractor, Design Engineer, and District to confirm which equipment will be connected to plant SCADA and what level of control or communication is desired.

Anticipated tasks include:

- Integrating new equipment into the SCADA system, ensuring smooth operation and effective data communication with both new and existing components.
- Performing functional testing after integration to verify that new equipment operates as expected, communicates effectively with the SCADA system, and meets all operational requirements.

#### **5. Troubleshooting**

The Contract Integrator will provide comprehensive troubleshooting services for the SCADA system, including software and network issues and SCADA-related hardware if required. In the event of any problems during installation or operation, the Contract Integrator will coordinate with the design engineer to perform root cause analysis and implement corrective actions to restore full system functionality.

Anticipated tasks include:

- Offering troubleshooting services for the SCADA system, hardware, software, and network, in conjunction with the design engineer, conduct a root cause analysis, and implement corrective actions to ensure full system functionality.
- Being available for on-call services for the first 24 months following WRRF commissioning to respond to emergency calls related to SCADA system failures or water and wastewater control issues, with the ability to respond on-site within three hours to address critical system failures.
- Provide immediate corrective action in case of equipment failures or malfunctions, ensuring system operation is restored quickly and minimizing downtime to maintain facility safety and functionality.
- Troubleshooting instrumentation, sensors, and other devices to ensure proper calibration and operation within required parameters, including verifying the accuracy of flow meters, level sensors, pressure transmitters, and chemical feed pumps.

## 2.4 RFQ Timeline

The anticipated schedule is summarized below. The District anticipates completing the WRRF design in Q1 2026 and bidding in Q2 of 2026. The dates are tentative and subject to change, based on permitting conditions, consultation with agencies, and other potential impacts that cannot be assessed at this time.

<b>Table 2-1: Anticipated Schedule</b>	
Issue RFQ	December 18, 2025
Written Questions Due	January 14, 2026
SOQs Due	January 28, 2026
Notification of Contract Integrator Shortlist (at District's Option)	February 4, 2026
Consultant Interviews (at the District's Option)	February 16 to February 18, 2026
Contract Negotiation with Top-Ranked Contract Integrator	February 23 to March 11, 2026
Contract Integrator Selection / Board Approval	March 17, 2026
Notice to Proceed	NTP depends upon WRRF Bid Schedule and Contracting Methodology Selected

## 3.0 GENERAL TERMS AND CONDITIONS

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### 3.1 Statement of Qualifications Requirements

- **Content:** The SOQ shall be concise, well organized and demonstrate the proposer’s understanding of the Project and their applicable qualifications and experience. The SOQ shall be limited to thirty (30) pages of minimum size 11 font, exclusive of resumes, cover letter (2 pages), divider pages, and covers. The SOQ may contain 11x17 size sheets within the 30 pages. Sheets that are 11x17 shall be used for charts and figures only. SOQs should include the minimum SOQ Content as described in Section 4.0.
- **Contract Integrator:** The Contract Integrator will provide an appropriately experienced project manager and/or project engineer with expertise in SCADA system integration, who will serve as the project manager of record for the SCADA system integration.
- **Subconsultants:** Identify all subconsultants to be used during the term of the project and provide a list of responsible staff for each subconsultant along with their qualifications.
- **Insurance:** The Contract Integrator will be required to obtain at their own cost an insurance policy meeting the District’s requirements as described in the District’s Standard Agreement (Appendix A). Said policy will be required to be maintained throughout the period of services. See Section 3.2 for additional details regarding proof of insurance.
- **Contract Integrator’s Compensation:** The Contract Integrator shall include a fee schedule that presents hourly rates for the various categories of personnel that the Contract Integrator would provide as well as the basis for charging other direct costs (including materials, travel, and subconsultants). A fee schedule shall also be provided for any identified subconsultants. The fee schedule will not be counted toward the 30-page limit specified in Paragraph 1. A fee proposal will not be accepted as part of the SOQ.
- **Commitment:** The SOQ shall be signed by the individual with power to bind the Contract Integrator to the scope of work and approach identified in the document. Execution of a professional services agreement will take place after negotiation of the final work scope. Contract for SCADA integration may be assigned to the General Contractor or be developed as a subcontract to the General Contractor.
- **Statement of Contract Disqualifications:** Contract Integrator shall include a signed statement of whether it or any of the proposed team members have ever been disqualified, removed, or otherwise prevented from proposing on or completing a municipal government project for any reason. If so, provide a description and explanation of the circumstances.
- **Agreement Exceptions:** Contract Integrator shall initial the District’s Standard Agreement (Appendix A) to indicate general agreement with the content therein. If the Contract Integrator takes any exceptions to the Standard Agreement, identify the specific portion and provide a full explanation including suggested changes (if any). Changes to the District’s Standard Agreement will not be considered during the RFQ process but may be considered during scope negotiation prior to execution of the final agreement for professional services.

### 3.2 Contract Award and Execution

- The District reserves the right to reject any or all responses to this RFQ, waive any insubstantial irregularities in this RFQ or any submitted SOQ, to negotiate with all qualified Contract Integrators, or to cancel in part or in its entirety this RFQ process.
- If a contract cannot be negotiated with the highest-ranked Contract Integrator for any reason, the District reserves the right to select the next highest-ranked Contract Integrator.
- The District reserves the discretion to determine the ability, competency and responsibility of the Contract Integrator. Before award, Contract Integrators may be required to furnish evidence of capability to adequately perform the work in a timely manner as deemed necessary by the District.

- The Contract Integrator shall provide proof of insurance in the coverages and amounts specified in Appendix A within 15 calendar days after notice of selection as a precondition to contract execution.
- Even if selected, the District reserves the right to terminate any agreement reached with the selected Contract Integrator at any time and in an appropriate manner.

## 4.0 SOQ CONTENT AND SELECTION PROCESS

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### 4.1 Statement of Qualifications Content

- **Cover letter**
- **Project Organization and Key Personnel** – Provide a project organization chart showing the names of all key personnel assigned to the Project and their primary responsibility. Subconsultants should also be identified in the organization chart with responsibilities identified. Any changes in key personnel and subconsultants after the award of contract must be proposed in writing and approved by the District before any change is made.
- **Experience and References** - Include professional references for three (3) similar SCADA Integration projects where services were rendered with the proposed project team members, demonstrating the quality of past performance. Each reference should include current contact information (name, telephone number, and email address). Provide project descriptions demonstrating abilities of the team to provide the types of services identified in the Conceptual Project Scope of Work (Section 2.3).
- **Project Understanding** – Describe the Contract Integrator’s understanding of the project. Identify the potential challenges and critical tasks, the recommended project approach, and describe how the Contract Integrator’s team is best suited to address the key issues and execute the proposed approach.
- **Proposed Scope of Work** – Address and detail all the tasks identified in this RFQ. Additional tasks identified during development of the SOQ that may be applicable may be included as optional.
- **Exceptions, statement of past disqualifications, statement of insurance coverage, and other items identified in Section 3 and throughout the remainder of this RFQ.** Proof of insurance does not have to be provided with the SOQ. Refer to Section 3.2 for timing associated therewith (not included in total page count).
- **Resumes** – Include resumes of all key personnel and subconsultants (not included in total page count).

### 4.2 Method and Criteria for Selection

Evaluation of the Proposals will be based upon a competitive selection process. Evaluation criteria will include, but will not be limited to, the following:

<b>Selection Criteria</b>	<b>Points Available</b>
Project management approach	10
Demonstrated expertise in performing similar work	30
Qualifications of key personnel	30
Understanding of scope of work	20
Completeness of the Statement of Qualifications	10
<b>Total Points Available Per Contract Integrator</b>	<b>100</b>

After developing a short list based on the SOQs, the District may choose to conduct interviews of the top ranked Contract Integrator(s). However, the District reserves the right to select based solely on the written SOQs and may proceed directly to contract negotiations with the top-ranked firm.

## 5.0 DEADLINE AND INQUIRIES

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### 5.1 Deadline

Five (5) hard copies and one electronic (Adobe PDF format) copy of the SOQ must be submitted to MKN by **5:00 pm on Wednesday January 28, 2026**. Late submissions will not be accepted. Clearly mark all hard copy submittals with the name of the RFQ, the firm name, and the RFQ deadline.

SOQ electronic copies to be delivered to:

Josh Nord, PE  
[jnord@mknassociates.us](mailto:jnord@mknassociates.us) via email or  
file transfer via <https://mknassociates.wetransfer.com/>

### 5.2 Inquiries

All questions concerning this RFQ must be submitted in writing no later than 5:00 PM on Wednesday January 14, 2026. Phone calls are allowed but must be documented afterward in writing for formal response. Any clarifications deemed to be necessary, as a result of a question/RFI, will be issued in writing and delivered electronically (in Adobe PDF format) to all Contract Integrators who received the RFQ package.

Direct questions or information requests concerning this project to Josh Nord at:

Josh Nord, PE  
MKN & Associates, Inc.  
1800 21<sup>st</sup> Street, Suite C  
Bakersfield, CA 93301  
[jnord@mknassociates.us](mailto:jnord@mknassociates.us)  
(661) 873-4262 ext. 1001

Reference documents including previous studies, record drawings, etc. are available via an electronic file sharing platform. Access to the file sharing platform will be provided to Contract Integrators upon request (contact the Program Manager).

# 6.0 APPENDICES

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A. District Sample Standard Agreement

**AGREEMENT WITH CONTRACT  
INTEGRATOR FOR  
PROFESSIONAL SERVICES**

THIS AGREEMENT is made and effective on the \_\_\_\_\_ day of \_\_\_\_\_, 202\_ by and between \_\_\_\_\_ (“Contract Integrator”) and NORTH OF RIVER SANITARY DISTRICT NO. 1 (“District”) as follows:

1. **Project.** Contract Integrator has been hired for the following project:  

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(the “Project”).
2. **Scope of Services.** Contract Integrator agrees to provide and perform professional services as set forth in Exhibit “A” attached hereto and incorporated herein by reference.
3. **Schedule.** Contract Integrator shall perform its services in accordance with the schedule set forth in Exhibit “A.”
4. **Compensation.** District will pay Contract Integrator for all work, services, or products, according to the fees, rates, and terms set forth in Exhibit “B.” District will make progress payments to Contract Integrator within thirty (30) days after District receives Contract Integrator’s invoice(s).
5. **Changes.** The scope of services may be changed. Changes may include additions, deletions, or other revisions which may affect costs and time of performance. All Changes must be in writing, signed by both parties, and expressly authorized by District. The fees or rates set forth in Exhibit “B” will determine the cost or credit to District resulting from any changes. If the methods in Exhibit “B” do not apply to a change, the parties must determine the cost or credit to the District by mutual agreement, in writing, signed by both parties.
6. **Independent Contractor.** Contract Integrator is an independent contractor and not an employee or agent of District. This Agreement does not form a partnership or association between District and Contractor. District will not make any federal or state tax withholdings, or workers’ compensation payment on Contract Integrator’s behalf.
7. **Indemnification.** Contractor must indemnify District (including District’s directors, officers, employees, agents, successors and assigns) against all claims, loss, damage, charge or expense, causes of action or demands whatsoever against District, administrative or judicial tribunals of any kind, arising from or connected with Contract Integrator’s (including Contract Integrator’s

employees, agents, independent contractors, companies, or subcontractors) performance of this Agreement, except for District's sole active negligence or willful misconduct.

8. **Direction.** Contract Integrator controls and directs the manner in which the services described in this Agreement are performed, but must consult with District as set forth in Exhibit "A." District has final Project approval.
9. **Professional Expertise.** Contract Integrator represents that Contract Integrator has the professional expertise necessary to provide the services required under this Agreement.
10. **Compliance with Laws.** Contract Integrator must comply with all federal, state, and local requirements with respect to its employees, methods, and procedures used while performing this Agreement. Contract Integrator must submit a completed Internal Revenue Service Department of the Treasury Form W-9 (Request for Taxpayer Identification Number and Certification) prior to commencing work under this Agreement. While District may observe Contract Integrator's performance of services from time to time, such observation will exclude review of Contract Integrator's safety measures. Contract Integrator has the exclusive responsibility for complying with all safety-related laws.
11. **Liens.** Contract Integrator (including Contract Integrator's employees, agents, independent contractors, companies, or subcontractors) must not allow any liens to attach to the work or property involved under this Agreement, as a direct or indirect result of Contract Integrator's (including Contract Integrator's employees, agents, independent contractors, companies, or subcontractors) work.
12. **Insurance Requirements.** Contract Integrator must maintain, in effect, and at all times, at least the coverages and limits of insurance set forth in this paragraph, with insurers satisfactory to District. Contract Integrator must provide District, immediately upon execution of this Agreement, and prior to Contractor commencing work, all certificates of insurance and proof of policy endorsement for additional insured and waiver of subrogation requirements, executed by the insurer in form satisfactory to District. Certificates of insurance must contain the following statement relative to cancellation:

"Should any of the described policies be canceled before the expiration date thereof, the issuing company will mail 30 days' written notice to the named certificate holder."

- a. **Workers' Compensation.** Workers' Compensation insurance in accordance with statutory requirements and Employers' Liability insurance with limits of not less than \$1,000,000.

The policy shall be endorsed to provide that the insurer waives any right of subrogation it may acquire against the District, its directors, officers, and employees by reason of any payment made on account of injury, including death resulting therefrom, sustained by any employee of the insured.

- b. **Commercial General Liability.** Commercial General Liability insurance, including Contractual Liability, required as set forth below:

Bodily Injury and Property Damage coverage in limits not less than \$1,000,000 General Aggregate  
Products-Completed Operations coverage in limits not less than \$1,000,000 Aggregate  
Personal & Advertising Injury in limits not less than \$1,000,000  
Each Occurrence in limits not less than \$1,000,000

- c. **Business Automobile Liability.** Business Automobile Liability insurance, including Owned, Hired and Non-Owned Autos, required as set forth below:

Bodily Injury and Property Damage coverage in a combined single limit of not less than \$1,000,000.

- d. **Aircraft Liability.** Aircraft Liability insurance (if applicable)

Bodily Injury and Property Damage coverage, including passengers, in a combined single limit of not less than \$ N/A .

- e. **Professional Liability.** Professional Liability insurance in a limit not less than \$1,000,000, including Contractual Liability coverage.

The above liability policies, except the Workers' Compensation and Employers' Liability and the Professional Liability policies, must name District as an additional insured with respect to all services Contract Integrator performs for District.

The insurance afforded to these additional insureds is primary insurance. If the additional insureds have other insurance which might be applicable to any loss the amount of this insurance shall not be reduced or prorated by the existence of such other insurance.

13. **Termination of Agreement.** Contract Integrator may terminate this Agreement by giving District ten (10) days written notice if District substantially fails to perform the Agreement through no fault of Contract Integrator. But, District may void Contract Integrator's termination by curing District's performance failures within those ten (10) days. District may terminate this Agreement with or without cause by giving Contract Integrator written notice. If District terminates the Agreement and Contract Integrator has not breached the Agreement, Contract Integrator must be paid for services rendered up to the date of termination in accordance with paragraph 4 of this Agreement.

14. **Assignment.** This Agreement binds all partners, successors, executors, administrators and assigns of both parties. Except as set forth in Exhibit "A," neither party may assign its interest in this Agreement without both parties' prior written consent.

15. **Severability.** The invalidity of a provision will not negate the validity of any other provision. Invalid provisions are severable from the Agreement.
16. **Review and Investigation by SubContract Integrator.** Contract Integrator has reviewed the scope of services and made its own investigation concerning such services. Contract Integrator has sufficient information to enter into this Agreement and to perform the services required under this Agreement. Contract Integrator agrees that District has not made any representations or warranties concerning the scope of services and that Contract Integrator has relied solely upon its own review and investigation before entering into this Agreement.
17. **Asbestos/Hazardous Materials.** Contract Integrator must comply with all federal and state rules and regulations governing the identification, handling, containment, abatement, or any other contact with any asbestos or hazardous materials (“asbestos/hazardous materials laws”) if asbestos or hazardous materials affect the services performed under this Agreement. Contract Integrator must not request District’s assistance in complying with asbestos/hazardous materials law, and must immediately notify District if Contract Integrator knows that any District employee is in any way assisting Contract Integrator in complying with asbestos/hazardous materials laws.
18. **Dispute Resolution.** The parties will in good faith try to resolve all disputes related to this Agreement without litigation. If a dispute cannot be resolved, either party may request mediation by doing so in writing, and specifying the facts of the dispute. The parties must mutually select the mediator. The parties must equally split mediation costs. If the dispute is not resolved through mediation, the matter may be submitted to the judicial system. All litigation must be commenced in Kern County, California.
19. **Attorneys’ Fees.** If litigation is initiated, each party must pay its own attorneys’ fees and court costs.
20. **Amendment.** This Agreement may only be modified by a written amendment signed by both parties.
21. **Other Agreements.** This Agreement, including referenced documents and exhibits, is the entire agreement between the parties. There are no other understandings or agreements except as contained and referenced in this Agreement
22. **Counterparts.** This Agreement may be executed in one or more counterparts, each of which is deemed an original, but all of which together constitutes the same Agreement.
23. **Governing Law.** California law governs this Agreement.

IN WITNESS WHEREOF, District and Contract Integrator execute this Agreement this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_.

“DISTRICT”

NORTH OF RIVER SANITARY

DISTRICT NO. 1

By:

\_\_\_\_\_

Title:

\_\_\_\_\_

“Contract Integrator”

\_\_\_\_\_

By:

\_\_\_\_\_

Title:

\_\_\_\_\_

LIST OF EXHIBITS:

Exhibit “A”      Scope of Services / Schedule

Exhibit “B”      Compensation

SAMPLE